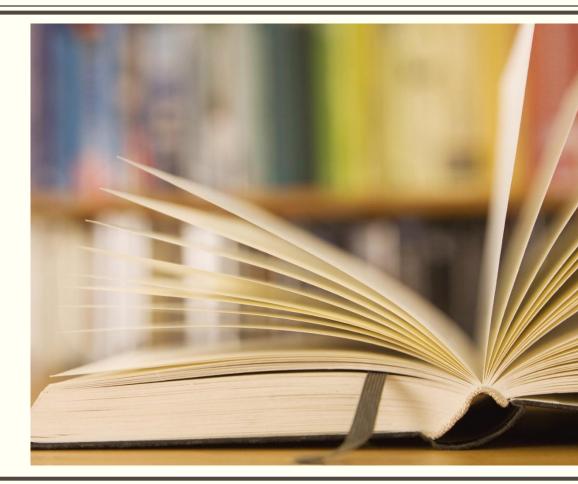
## PART-TIME FACULTY UNITED, AFT 6262 FACT FINDING PRESENTATION

PERB Case No. LA-IM-4105-E June 20, 2022



### Part-Time Faculty United, AFT 6262 Fact Finding Presentation

- A. 2020-2021 Institutional Financial Analysis
- B. Intra-Institutional Compensation Analysis
- C. Extra-Institutional Compensation Analysis
- D. Los Angeles Regional CPI, 2019-2022
- E. AFT 6262 Contract Proposals

- 1. Comparability, with ability to pay
- 2. List of comparable agencies utilized for similar purposes
- 3. Well-documented rationale and data

# A. 2020-2021 INSTITUTIONAL FINANCIAL ANALYSIS

 Compensation for the part-time faculty bargaining unit for the fiscal years 2020-2021 and 2021-22 (Article 10 of the existing contract).

### SCCCD 2020-2021 Budget

- This update is based on the 2021-22 budget and 2020-21 actual data.
- Budgeting for Deficit Spending, Actual Excess
  - During the six years of this review, the district shows a consistent pattern of budgeting for deficit spending in the General Fund but ending the year with a positive balance, and an excess of revenues over expenditures.
  - A similar pattern occurs in the Unrestricted General Fund, though there is less deficit spending planned. Instead, the excess of revenue over expenditures is much greater than budgeted.

A summary of the General Fund – 10 Budget and Actual Revenues and Expenditures is shown below. Actual expenditures are regularly overestimated in the budget.

	то	TAL GF REVE	NUE	ES		TOTAL GF EX	PE	NDITURES	EXCESS (	DE	FICIT)
		Budget		Actual		Budget		Actual	Budget		Actual
2016-17	\$	136,631,083	\$	136,227,094	\$	137,284,417	\$	130,897,426	\$ (653,334)	\$	5,329,668
2017-18	\$	138,165,271	\$	136,343,377	S	138,808,653	\$	133,235,752	\$ (643,382)	\$	3,107,625
2018-19	\$	151,518,775	\$	143,692,059	S	152,754,056	\$	142,821,957	\$ (1,235,281)	\$	870,102
2019-20	\$	155,387,577	\$	149,446,863	\$	155,182,020	\$	146,589,516	\$ 205,557	\$	2,857,347
2020-21	\$	154,711,496	\$	152,004,823	\$	155,308,943	\$	141,855,123	\$ (597,447)	\$	10,149,700
2021-22	\$	182,811,504			S	177,911,612			\$ 4,899,892		

Fund 10--Unrestricted and Restricted Funds

 A closer look at revenue sources shows the district regularly underestimated the amount of Local Revenues it will receive. On the Expenditure side, the Other Operating Expenses and Services category is especially notable. This is a large expense category with many flexible sub-categories, and it is regularly budgeted much higher than the actual expenses recorded.

### **General Fund Expenditures**

- In 2020-21, the District dedicated 83% of the General Fund expenditures to employee salaries and benefits.
- Academic salaries comprised 36% of the expenditures.
- A longitudinal review of the financial reports shows a notable drop in spending on Academic salaries.
  - In 2014-15, 38% (\$34.7 million) of the General Fund expenditures went to Academic salaries and though this category budgeted at \$53.2 million in 2021- 22
    - Only 29.9% of the total expenditures in 2021-2022

- A review of the Unrestricted Fund shows a pattern of budgeting similar to the General Fund, with a larger year end excess of revenues over expenditures in each year of this analysis.
- The district budget consistently underestimates the revenues it will have.

- The amount of "Other Outgo" from the Unrestricted GF fluctuates from year to year, but is always a sizeable amount and the actual amount is typically much greater than what is budgeted.
- In 2020-21, about \$2 million was budgeted as Other Outgo, and just over \$3 million was transferred out of the unrestricted fund. For this year, \$2.4 million is budgeted.

- The Chancellor's Office recommends a minimum unrestricted general fund reserve of 5% and the district's own Board Policy 6305 requires the district to maintain at minimum a 6% unrestricted reserve.
- The District regularly maintains an Ending Fund Balance that is *far greater* than what is required by either State recommendations or its own Board Policy. SCCCD's estimated Ending Fund Balance (EFB) at June 30, 2021 was \$12,961,141 million (11.7%). Moreover, at June 30, 2022, the District's Ending Fund Balance is estimated to be a record setting \$16,080,000 (13.5%).

### Unrestricted Reserve & Ending Fund Balance

Unrestricted General Fund	2016-17 Actual		2017-18 Actual		2018-19 Actual		2019-20 Actual	
Total Expenditures	\$ 99,420,855	\$1	04,567,606	\$1	11,296,933	\$1	14,610,773	\$
EFB, June 30	\$ 10,632,165	\$	10,861,291	\$	11,233,781	\$	11,387,010	\$
Unrestricted EFB as a % of Unrestricted								
Expenditures	11%		10%		10%		10%	
5% Reserve Ending Balance above	\$ 4,971,043	\$	5,228,380	\$	5,564,847	\$	5,730,539	\$
5% Reserve	\$ 5,661,122	\$	5,632,911	\$	5,668,934	\$	5,656,471	\$
6% Reserve Ending Balance above	\$ 5,965,251	\$	6,274,056	\$	6,677,816	\$	6,876,646	\$
6%	\$ 4,666,914	\$	4,587,235	\$	4,555,965	\$	4,510,364	\$

### SCCCD 2020-2021 Reserve Balance Increase



#### **Agenda Item Details**

Meeting	May 12, 2021 - Santa Clarita Community College District - Board of Trustees ~ Video/Teleconferencing Business Meeting
Category	5. BUSINESS SERVICES (BS)
Subject	5.3 BS - Monthly Financial Report for period ended March 31, 2021
Туре	INFORMATION

Financial Reports for all District funds for the period ending March 31, 2021 are attached.

The Unrestricted General Fund (Fund 11) Financial Report reflects a budgeted ending fund balance for fiscal year 2020-2021 of \$11,429,811, which is 10.1% of projected Unrestricted General Fund expenditures.

The Monthly Financial Report also includes a Narrative of Budget Changes recorded in March 2021 and a Report of Year-to-Date Changes to the Adopted Budget for 2020-2021.

We have included a Savings/Shortfall listing to report estimated variances to the budgeted ending fund balance at June 30, 2021. The final ending fund balance at June 30, 2021 will differ from this projected ending fund balance because actual revenues received and actual expenses paid out will vary from budgeted and estimated amounts. The final ending fund balance will be calculated after the Fiscal Year 2020-2021 books are closed in August 2021.

#### \$ 11,429,811 - 10.1% - Budgeted Ending Fund Balance at June 30, 2021

#### Expenses

#### \$ 300,000 - Full Time Salary and Fringe Benefit Savings

Each fiscal year we budget using position control to calculate the full salary/benefit cost for each permanent position. The District can expect that salary savings will be achieved each year due to unanticipated vacancies. These salary savings are the result of the timing difference between the vacancy and the rehire.

- \$ 200,000 Salary and Benefits Savings in Administrative Staff due to vacant positions.
- \$ 100,000 Salary and Benefits Savings in Full-Time Faculty Staff due to vacant positions.
- \$ 200,000 Salary and Benefits Savings in Classified Staff due to vacant positions.
- \$(300,000) Salary and Benefits Shortfall in Classified Staff due to Payment of Required Service Time related to COVID-19.

#### \$ (200,000) - Full Time Faculty Overload/Summer/Winter Shortfall

Shortfall is due to increased negotiated rate for Full-Time Faculty Overload/Summer/Winter.

#### \$ 1,200,000 - Adjunct Faculty Savings

Savings are due to fewer sections offered than what was budgeted.

#### \$ 500,000 - Instructional Service Agreement Savings

Savings is due to a reduction in Public Safety Training due to COVID-19 and the defunding of certain public safety agency budgets.

\$ 300,000 - Part Time Hourly Savings Savings are from various departments due to remote services extended through Spring semester.

#### \$ 100,000 - Supplies and Materials Expense Savings

Savings are due primarily to underspending in various supply expenses due to remote services extended through Spring semester.

#### \$ 350,000 - Other Operating Expense Savings

Savings are due primarily to underspending in travel and utilities due to remote services extended through Spring semester.

#### \$ 2,450,000 - Total Expense Savings

#### Revenue

#### \$ (618,670) - Apportionment Adjustment Shortfall

- \$ (1,110,299) Lower Apportionment due to State Revenue Deficit at First Principal Apportionment (0.85% to 2.38%).
- \$ 491,629 Higher One-time prior year apportionment adjustments due to lower State Revenue Deficit at Recalculation (0.95% to 0.42%).

#### \$ (300,000) - Transfer-In Shortfall

Transfer-In Shortfall is due to the timing for the Transfer-In for Grant Indirect Funding due to timing in expending Grants and Categoricals.

#### \$ (918,670) - Total Revenue Decrease

#### \$ 1,491,330 - Projected Savings

\$ 12,961,141 - 11.7% - Estimated Ending Fund Balance at June 30, 2021 (Adjusted for Estimated Variances)

#### FISCAL IMPLICATIONS:

As a result of new funding from various sources, including Federal, State, or Local grants, as well as changes in interfund transfers for 2020-2021, there were changes in specific budgets during March 2021 for use by District programs in the amount of **\$1,778,745** as follows:

#### Fund 11 (Unrestricted General Fund)

\$ 39,322 - Detail listed in Budget Transfer Board Item.

#### Fund 12 (Restricted General Fund)

\$ 1,739,423 - Detail listed in Budget Transfer Board Item.

### SCCCD FY 2021-2022 Reserve Balance Increase



\$ 2,000,000 Higher One-time prior year apportionment adjustments for elimination of deficit factors that didn't materialize during the pandemic for FY 2019-20 and FY 2020-21 Receivalations

\$ (300,000) - Transfer-In Shortfall Transfer-In Shortfall is due to the timing for the Transfer-In for Grant Indirect Funding due to timing in expending Grants and Categorical Funds.

\$ (500,000) - Total Revenue Decrease

\$ 3,470,000 - Total Projected Savings

\$ 16,080,000 - 13.5% - Estimated Ending Fund Balance at June 30, 2022 (Adjusted for Estimated Variances)

#### FISCAL IMPLICATIONS:

As a result of new funding from various sources, including Federal, State, or Local grants, as well as changes in interfund transfers for 2021-2022, there were changes in specific budgets during March 2022 for use by District programs in the amount of \$924,515 as follows:

#### Fund 11 (Unrestricted General Fund)

\$ (2,928) - Detail listed in Budget Transfer Board Item.

#### Fund 12 (Restricted General Fund)

\$ 727,443 - Detail listed in Budget Transfer Board Item.

#### Fund 59 (Employee Training Institute Fund)

\$ 200,000 - Detail listed in Budget Transfer Board Item.

### COVID-19 Mitigation Funds (2020-2021)

- SCCCD expected to receive more than \$46 million from the three federal stimulus acts, combined.
  - The funding comes through a fund called the Higher Education Emergency Relief Fund (HEERF), and a portion of each allocation must be spent on student financial aid
  - The remainder may be spent for institutional support, with significant flexibility.
- HEERF funds can be used to defray nearly any expenses associated with coronavirus including:
  - Lost revenue
  - Reimbursement for expenses already incurred
  - Technology costs associated with a transition to distance education
  - Faculty and staff trainings
  - Payroll

### HEERF I, II, & III

HEE	RF I	HEE	RF II	HEE	RF III	HEERF TOTAL		
Institutional		Institutional		Institutional		Institutional		
Support	Total	Support	Total	Support	Total	Support	Total	
\$3,163,367	\$6,326,734	\$11,263,833	\$14,427,200	\$12,520,792	\$25,371,004	\$26,947,992	\$46,124,938	

- The state budget package for 2021-22 included a 5.07% COLA for the Community Colleges, which will be applied to the SCFF apportionments for each district.
- Categorical programs received the1.7% statutory COLA that was calculated for 2021-22, though several programs received much more than this amount.

# B. INTRA-INSTITUTIONAL COMPENSATION ANALYSIS

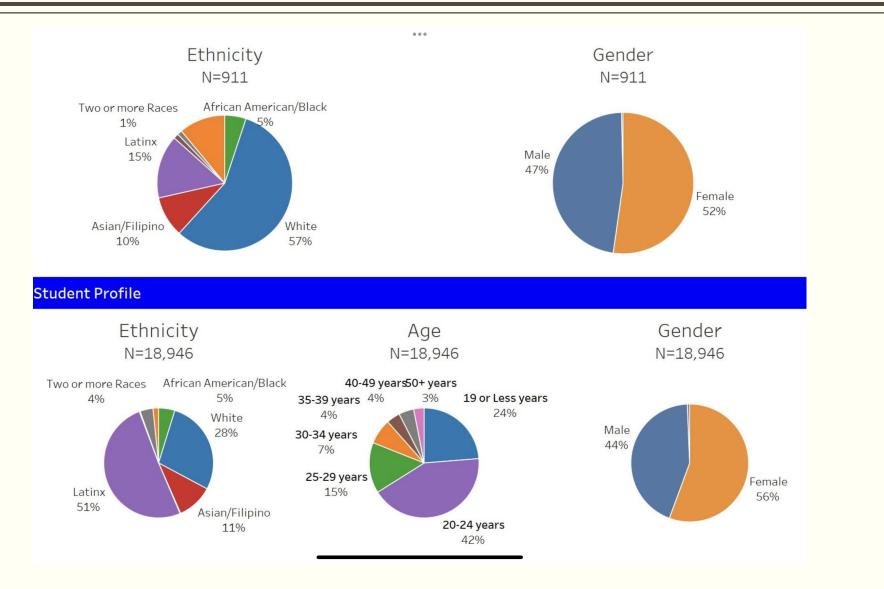
 Community college adjuncts are limited to working no more than 67% of a full-time load at a single district. This policy forces adjuncts to cobble together a full-time job by teaching at multiple districts. Traveling between districts has earned adjuncts the moniker "freeway flyers". Adjuncts typically earn far less than full-time instructors. Many adjuncts earn at, or below, the federal poverty level. Approximately 25% of adjuncts receive some form of public assistance. The economic situation for adjuncts working at SCCCD is even more dire because these adjuncts earn less than their average peers throughout the state and the region

### SCCCD Headcount By Division

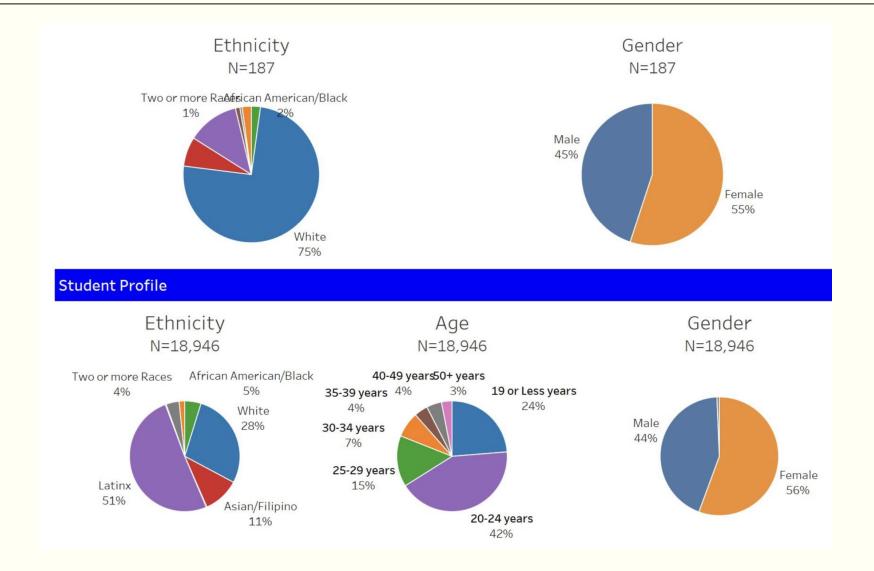
Year	FTF	Adjunct	Educ. Admins	Total Administrators (from 7/1-6/30 each fiscal year)
2016-17	206	580	34	106
2017-18	220	623	33	99
2018-19	224	653	29	103
2019-20	207	618	31	104
2020-21	216	554	29	97

			Faculty Da	ta		
Department	Academic Year	FTEF (overall)	Full-Time FTE	Overload FTE	Adjunct FTE	% of Faculty Who Were FT
College	2011/12	385.0	156.8	28.8	199.3	41%
Overall	2012/13	424.0	163.1	28.4	232.5	38%
	2013/14	477.8	181.8	16.2	279.7	38%
	2014/15	489.5	158.0	33.1	298.3	32%
	2015/16	504.8	183.4	21.7	299.7	36%
	2016/17	536.1	168.4	47.5	320.3	31%
	2017/18	588.5	190.6	52.1	345.9	32%
	2018/19	593.7	197.5	62.0	334.3	33%
	2019/20	558.3	189.0	63.7	305.6	34%
	2020/21	520.1	192.1	61.0	267.0	37%

### 2020-2021 Adjunct Faculty v. Student Demographics



### 2020-2021 Full-Time Faculty v. Student Demographics



	COC Adjuncts	3rd Quartile	Highest
MA Step 1 FTE	\$37,497.50	\$42,656.40	\$53,121.60
MA Step 5 FTE	\$38,889.80	\$46,777.20	\$58,512.30
MA Step 10 FTE	\$40,710.50	\$52,565.70	\$76,469.40
MA Highest FTE	\$44,632.40	\$54,320.10	\$105,825.00
PhD Highest FTE	\$48,773.60	\$55,467.60	\$108,599.40

### SCCCD 2019-2020 Educational Administrator Compensation

NAME	BARG_DESC	Total Compensation		
VAN HOOK, DIANNE G	EDUC ADMIN	\$	500,334	
FIERO, DIANE	EDUC ADMIN	\$	322,779	
THEULE, RYAN W.	EDUC ADMIN	\$	281,19	
WILDING, MICHAEL	EDUC ADMIN	\$	270,73	
GERDA, JOSEPH J	EDUC ADMIN	\$	263,800	
TORRES, OMAR JAVIER	EDUC ADMIN	\$	261,09	
JOSLIN, MICHAEL	EDUC ADMIN	\$	260,58	
GLAPA-GROSSKLAG, JAMES MCDONALD	EDUC ADMIN	\$	245,02	
FORREST, JEFFREY PHILLIP	EDUC ADMIN	\$	234,51	
LYON, CHARLES	EDUC ADMIN	\$	234,26	
RUYS, JASMINE SHAUNA BUDHU	EDUC ADMIN	\$	232,39	
MAHN, MOJDEH ZAHRA	EDUC ADMIN	\$	227,32	
WICKLINE, PAUL VERNON	EDUC ADMIN	\$	220,63	
CHENG-LEVINE, JIA-YI	EDUC ADMIN	\$	216,91	
MICHAELIDES, ANTHONY J	EDUC ADMIN	\$	215,24	
CARLSON, DONALD A	EDUC ADMIN	\$	211,93	
MCCUTCHEON, AND REW ROSS	EDUC ADMIN	\$	209,82	
BOGNA,GINA	EDUC ADMIN	\$	206,98	
SMOLOS, JENNIFER LYNN	EDUC ADMIN	\$	196,18	
HAPPEL, HARRIET LOUISE	EDUC ADMIN	\$	184,50	
BAKHIT, KHETAM K	EDUC ADMIN	\$	180,31	
HONADEL, TIMOTHY JUDD	EDUC ADMIN	\$	180,25	
MANUEL, MARY E.	EDUC ADMIN	\$	173,53	
MAKEVICH, JOHN W	EDUC ADMIN	\$	165,12	
WOOD, MURRAY	EDUC ADMIN	\$	163,84	
SCHALLERT, LAWRENCE EUGENE	EDUC ADMIN	\$	155,11	
FOOTE, AMY ADELYNE	EDUC ADMIN	\$	139,75	
WESTON, BRIAN MALMETH	EDUC ADMIN	\$	137,03	
KEENE, WESLEY RYAN	EDUC ADMIN	\$	108,88	
GRIBBONS, BARRY	EDUC ADMIN	\$	106,09	
YOUNG, MICAH L	EDUC ADMIN	\$	93,39	
BENITES, PRISCILLA LYNKA	EDUC ADMIN	\$	64,79	
SHOEMATE, JOY NICOLE	EDUC ADMIN	\$	42,88	
HAMILTON, ANN ESTELLE	EDUC ADMIN	\$	13,00	
BREZINA, JENNIFER COSTELLO	EDUC ADMIN	\$	3,12	

### SCCCD 2020-2021 Educational Administrator Compensation

NAME	BARG_DESC	Total Compensation			
VAN HOOK, DIANNE G	EDUC ADMIN	\$	506,813		
FIERO, DIANE	EDUC ADMIN	\$	349,879		
THEULE, RYAN W.	EDUC ADMIN	\$	286,395		
LYON, CHARLES	EDUC ADMIN	\$	283,971		
BOGNA,GINA	EDUC ADMIN	\$	277,413		
JOSLIN, MICHAEL	EDUC ADMIN	\$	270,445		
RUYS, JASMINE SHAUNA BUDHU	EDUC ADMIN	\$	266,390		
TORRES, OMAR JAVIER	EDUC ADMIN	\$	261,129		
FORREST, JEFFREY PHILLIP	EDUC ADMIN	\$	241,774		
GLAPA-GROSSKLAG, JAMES MCDONALD	EDUC ADMIN	\$	235,490		
CARLSON, DONALD A	EDUC ADMIN	\$	232,388		
CHENG-LEVINE, JIA-YI	EDUC ADMIN	\$	231,304		
MAHN, MOJDEH ZAHRA	EDUC ADMIN	\$	229,985		
WICKLINE, PAUL VERNON	EDUC ADMIN	\$	227,396		
MICHAELIDES, ANTHONY J	EDUC ADMIN	\$	220,455		
MCCUTCHEON, AND REW ROSS	EDUC ADMIN	\$	213,829		
MEDLIN, RIAN R.	EDUC ADMIN	\$	212,192		
BILBRUCK, THOMAS E.	EDUC ADMIN	\$	210,990		
BAKHIT, KHETAM K	EDUC ADMIN	\$	209,848		
SMOLOS, JENNIFER LYNN	EDUC ADMIN	\$	208,895		
HAMILTON, ANN ESTELLE	EDUC ADMIN	\$	202,384		
HONADEL, TIMOTHY JUDD	EDUC ADMIN	\$	196,711		
ERWIN, STEVEN T.	EDUC ADMIN	\$	188,301		
HAPPEL, HARRIET LOUISE	EDUC ADMIN	\$	185,785		
WILDING, MICHAEL	EDUC ADMIN	\$	183,804		
MANUEL, MARY E.	EDUC ADMIN	\$	177,889		
SCHALLERT, LAWRENCE EUGENE	EDUC ADMIN	\$	156,223		
SHOEMATE, JOY NICOLE	EDUC ADMIN	\$	148,014		
FOOTE, AMY ADELYNE	EDUC ADMIN	\$	140,785		
BENDEZU PALOMINO, CYNDI LAURA	EDUC ADMIN	\$	130,784		
BENITES, PRISCILLA LYNKA	EDUC ADMIN	\$	126,791		
KEENE, WESLEY RYAN	EDUC ADMIN	\$	109,670		
GOLDSTEIN, TERRI LYNN	EDUC ADMIN	\$	74,194		

# SCCCD 2019-2021 Educational Administrator Compensation Comparison

NAME		FY 2019-20		FY 2020-21	-/+ %			
VAN HOOK, DIANNE G	S	500,333.60	S	506,812.96	1%			
FIERO.DIANE	S	322,779.37		349,879.19	8%			
THEULE,RYAN W.	S	281,192.93	S	286,395.23	2%			
LYON,CHARLES	S	234,267.31	S	283,970.70	21%			
BOGNA.GINA	S	206,980.96	S	277,412.98	34%			
JOSLIN,MICHAEL	S	260,581.19	S	270,445.40	4%			
RUYS, JASMINE SHAUNA BUDHU	S	232,398.54	S	266,390.35	15%			
TORRES.OMAR JAVIER	S	261,095.73		261,128.60	0%			
FORREST, JEFFREY PHILLIP	S	234,511.30		241,773.72	3%			
GLAPA-GROSSKLAG, JAMES MCDONALI	S	245,024.62		235,490.11	-4%			
CARLSON,DONALD A	S	211,932.95	-	232,387.95	10%			
CHENG-LEVINEJIA-YI	s	216,909.72	s	231,304.08	7%			
MAHN,MOJDEH ZAHRA	S	227,323.26	S	229,984.62	1%			
WICKLINE, PAUL VERNON	s	220,638.16		227,395.74	3%			
MICHAELIDES,ANTHONY J	s	215,241.83		220,455.17	2%			
MCCUTCHEON,ANDREW ROSS	s	209,820.81	s	213,829.04	2%			
MEDLIN,RIAN R.	\$	209,620.81	s	212,191.88	4 /0			
BILBRUCK, THOMAS E.			s	210,990.22				
BAKHIT,KHETAM K	S	180,317.63	s	209,847.71	16%			
SMOLOS, JENNIFER LYNN	5	196,187.54	5	209,847.71	6%			
HAMILTON, ANN ESTELLE	\$		s		070			
	s	13,008.87 180,257.08	5	202,383.51 196,710.89	9%			
HONADEL, TIMOTHY JUDD	2	180,257.08	s		9%			
ERWIN,STEVEN T.	6	104 507 70		188,301.13	10/			
HAPPEL, HARRIET LOUISE	S	184,506.70	S	185,785.03	1%			
WILDING, MICHAEL	\$	270,738.18	\$	183,803.72				
MANUEL,MARY E.	\$	173,529.90	\$	177,889.31	3%			
SCHALLERT, LAWRENCE EUGENE	\$	155,116.88	\$	156,222.59	1%			
SHOEMATE, JOY NICOLE	\$	42,888.77	\$	148,014.34				
FOOTE, AMY ADELYNE	\$	139,756.73	\$	140,785.35	1%			
BENDEZU PALOMINO,CYNDI LAURA			\$	130,783.73	1011200			
BENITES, PRISCILLA LYNKA	\$	64,790.72	\$	126,790.88	96%			
KEENE,WESLEY RYAN	\$	108,880.24	\$	109,670.20	1%			
GOLDSTEIN, TERRI LYNN			\$	74,193.75				
BREZINA, JENNIFER COSTELLO	\$	3,125.92						
GERDA, JOSEPH J	\$	263,799.56		(				
GRIBBONS,BARRY	\$	106,096.09						
MAKEVICH, JOHN W	\$	165,123.42		(				
WESTON, BRIAN MALMETH	\$	137,035.58		0				
WOOD, MURRAY	\$	163,842.36		0				
YOUNG,MICAH L	\$	93,390.71						
Total Compensation	\$	6,723,425.16	\$	7,198,314.58	7%	Increase in Total	Compensation	\$ 474,889.42
Number of Employees		35		33				

### Total Compensation Average Cost Per Administrative Employee

1	2016-2017			2017-2018			2018-2019			2019-2020			2020-2021	
Total	# of	Average Cost	and a second state of the second second	# of	Average Cost	Total	# of	Average Cost	Total	# of	Average Cost	Total	# of	Average Cost
Compensation	Employees	per Employee	Compensation	Employees	per Employee	Compensation	Employees	per Employee	Compensation	Employees	per Employee	Compensation	Employees	per Employee
\$ 12,123,971	106	\$ 114,377	\$ 12,624,178	99	\$ 127,517	\$ 13,527,707	103	\$ 131,337	\$ 13,965,541	104	\$ 134,284	\$ 14,109,636	97	\$ 145,460
					11%			3%			2%			8%

Job Title	State Ranking*		
President ("Chancellor")	1		
Deputy "Chancellor"	1		
Chief Instructional Officer	23		
Chief Business Officer	16		
Chief HR Officer	6		
Chief Student Services Officer	24		
Director Admissions & Records	27		
Director Facilities	1		
Director IT	28		
Dean, Education Technology, Learning Resources and Distance Education	6		
Managing Director, District Communications	16		
Assoc VP, Institutional Research, Planning & Effectiveness	13		
Associate Vice President, Student Services	7		
Vice President, Economic and Workforce Development	6		
Chief Development Officer	23		

Full-Time Faculty (2017-18)	State Ranking	Region Ranking
Full-Time Faculty MA Step 1	27 of 72	7 of 14
Full-Time Faculty MA 9th Semester	32 of 72	7 of 14
Full-Time Faculty Highest Step w/out PhD	4 of 72	8 of 14
Full-Time Faculty Highest Step with PhD	5 of 72	1 of 14

	Adjunct	<b>Full-Time</b>
MA Step 1	\$67.25	\$91.59
MA Step 5	\$69.96	\$104.07
MA Step 10	\$73.55	\$132.98
MA Highest	\$81.24	\$197.23
PhD Highest	\$89.36	\$201.03

### Adjunct Hourly Wage Compared to Full-Time Overload Rate

Adjunct MA Step 1	\$67.25
Adjunct MA Step 5	\$69.96
Adjunct MA Step 10	\$73.55
Adjunct MA Highest	\$81.24
Adjunct PhD Highest	\$89.36
FT Overload 2019- December 2020	\$75.62
FT Overload 2020-2021	\$80.00
FT Overload 2021-2023 (anticipated)	\$84.00

# Total Salary and Health & Welfare Increases for All Negotiated Groups, 2010-2020

	Cumulative	Average
Total Compensation		
COCFA	174.75%	5.90%
CSEA	223.02%	7.74%
<b>Confidential</b>	212.64%	7.08%
Classified Administrators	168.51%	5.62%
Educational Administrators	183.52%	5.94%
AFT - Adjunct Faculty	128.90%	4.30%

# C. EXTRA-INSTITUTIONAL COMPENSATION ANALYSIS

### Regional SCCCD Adjunct Salary Comparison MA Step 1 (Office Hours Factored Out)

Community College District	MA Step 1 Of	fice Hours Factored Out	Rank
Antelope Valley CCD	\$	77.07	6
Cerritos CCD	\$	70.73	10
Chaffey CCD	\$	74.00	7
Citrus CCD	\$	64.90	16
Coast CCD	\$	65.39	14
Compton CCD	\$	44.79	25
El Camino CCD	\$	89.92	1
Glendale CCD	\$	63.93	18
Kern CCD	\$	60.00	22
Long Beach CCD	\$	59.85	23
Los Angeles CCD	\$	88.03	2
Mt. San Antonio CCD	\$	83.64	4
North Orange CCD	\$	57.30	24
Pasadena Area CCD	\$	65.24	15
Rancho Santiago CCD	\$	66.52	13
Rio Hondo CCD	\$	71.30	9
Riverside CCD	\$	69.44	11
San Bernardino CCD	\$	60.52	21
Santa Barbara CCD	\$	84.09	3
Santa Clarita CCD	\$	67.25	12
Santa Monica CCD	\$	72.41	8
South Orange CCD	\$	64.43	17
Ventura CCD	\$	78.51	5
Victor Valley CCD	\$	62.00	20
West Kern CCD	\$	63.51	19

### Regional SCCCD Adjunct Salary Comparison MA Step 5 (Office Hours Factored Out)

Community College District	MA Step 5 (Or 9th Semester)- Office Hours Factored Out	Rank
Antelope Valley CCD	\$ 80.55	12
Cerritos CCD	\$ 84.51	8
Chaffey CCD	\$ 81.00	11
Citrus CCD	\$ 67.44	21
Coast CCD	\$ 84.11	9
Compton CCD	\$ 49.56	25
El Camino CCD	\$ 104.64	1
Glendale CCD	\$ 69.46	20
Kern CCD	\$ 62.50	23
Long Beach CCD	\$ 73.47	15
Los Angeles CCD	\$ 98.60	2
Mt. San Antonio CCD	\$ 92.51	4
North Orange CCD	\$ 67.03	22
Pasadena Area CCD	\$ 77.67	13
Rancho Santiago CCD	\$ 73.32	16
Rio Hondo CCD	\$ 85.76	6
Riverside CCD	\$ 81.83	10
San Bernardino CCD	\$ 72.00	17
Santa Barbara CCD	\$ 95.90	3
Santa Clarita CCD	\$ 69.98	18
Santa Monica CCD	\$ 91.72	5
South Orange CCD	\$ 69.58	19
Ventura CCD	\$ 84.95	7
Victor Valley CCD	\$ 62.00	24
West Kern CCD	\$ 74.62	14

#### Regional SCCCD Adjunct Salary Comparison MA Step 10 (Office Hours Factored Out)

Community College District	MA Step 10 or 19th Sem- Office Hours Factored Out	Rank
Antelope Valley CCD	\$ 87.45	14
Cerritos CCD	\$ 87.95	13
Chaffey CCD	\$ 81.00	17
Citrus CCD	\$ 74.11	12
Coast CCD	\$ 95.39	8
Compton CCD	\$ 56.57	22
El Camino CCD	\$ 108.33	4
Glendale CCD	\$ 75.53	20
Kern CCD	\$ 62.50	25
Long Beach CCD	\$ 81.29	15
Los Angeles CCD	\$ 113.85	3
Mt. San Antonio CCD	\$ 92.51	10
North Orange CCD	\$ 67.03	19
Pasadena Area CCD	\$ 93.21	7
Rancho Santiago CCD	\$ 80.84	18
Rio Hondo CCD	\$ 107.84	2
Riverside CCD	\$ 94.52	11
San Bernardino CCD	\$ 64.08	23
Santa Barbara CCD	\$ 104.76	5
Santa Clarita CCD	\$ 73.55	16
Santa Monica CCD	\$ 149.94	1
South Orange CCD	\$ 77.30	6
Ventura CCD	\$ 91.58	9
Victor Valley CCD	\$ 64.00	24
West Kern CCD	\$ 74.62	21

#### Regional SCCCD Adjunct Salary Comparison Highest Without PhD (Office Hours Factored Out)

Community College District	MA Highest without PhD- Office Hours Factored Out	Rank
Antelope Valley CCD	\$ 87.45	12
Cerritos CCD	\$ 87.95	11
Chaffey CCD	\$ 81.00	15
Citrus CCD	\$ 77.19	19
Coast CCD	\$ 101.33	7
Compton CCD	\$ 72.27	21
El Camino CCD	\$ 108.33	4
Glendale CCD	\$ 78.73	18
Kern CCD	\$ 62.50	25
Long Beach CCD	\$ 81.29	13
Los Angeles CCD	\$ 113.85	3
Mt. San Antonio CCD	\$ 95.77	9
North Orange CCD	\$ 67.03	22
Pasadena Area CCD	\$ 105.62	6
Rancho Santiago CCD	\$ 80.84	16
Rio Hondo CCD	\$ 137.19	2
Riverside CCD	\$ 94.52	10
San Bernardino CCD	\$ 64.08	24
Santa Barbara CCD	\$ 107.71	5
Santa Clarita CCD	\$ 81.24	14
Santa Monica CCD	\$ 163.82	1
South Orange CCD	\$ 79.88	17
Ventura CCD	\$ 98.17	8
Victor Valley CCD	\$ 67.00	23
West Kern CCD	\$ 74.62	20

#### Regional SCCCD Adjunct Salary Comparison Highest With PhD (Office Hours Factored Out)

Community College District	<b>Highest with PhD</b>		Rank
Antelope Valley CCD	\$	90.45	13
Cerritos CCD	\$	101.72	9
Chaffey CCD	\$	81.00	18
Citrus CCD	\$	90.06	14
Coast CCD	\$	101.33	10
Compton CCD	\$	72.27	23
El Camino CCD	\$	108.33	7
Glendale CCD	\$	78.73	20
Kern CCD	\$	62.50	25
Long Beach CCD*	\$	81.29	17
Los Angeles CCD	\$	132.48	3
Mt. San Antonio CCD	\$	95.77	11
North Orange CCD	\$	84.26	16
Pasadena Area CCD	\$	108.76	6
Rancho Santiago CCD	\$	80.84	19
Rio Hondo CCD	\$	141.17	2
Riverside CCD	\$	94.52	12
San Bernardino CCD	\$	74.00	22
Santa Barbara CCD	\$	111.77	4
Santa Clarita CCD	\$	89.36	15
Santa Monica CCD	\$	212.94	1
South Orange CCD	\$	106.51	8
Ventura CCD	\$	111.20	5
Victor Valley CCD*	\$	67.00	24
West Kern CCD	\$	74.62	21
	*Indicates PhD Stip	end	

# Regional Adjunct Comparative Salary Summary (25 Districts)

Salary Scale	Rank
MA Step 1 Rank- Office Hours Factored In	16
MA Step 1 Rank- Office Hours Factored Out	12
MA Step 5 (Or 9th Semester) Rank- Office Hours Factored In	21
MA Step 5 (Or 9th Semester) Rank- Office Hours Factored Out	18
MA Step 10 or 19th Sem- Office Hours Factored In	16
MA Step 10 or 19th Sem- Office Hours Factored Out	14
MA Highest without PhD Rank- Office Hours Factored In	16
MA Highest without PhD Rank- Office Hours Factored Out	16
Highest with PhD	15

#### Regional SCCCD Full Time/Adjunct Instructor Salary Comparison MA Step 1

Community College District	MA Step 1 Of	fice Hours Factored Out	Rank	FT M	A Step 1	Rank
Antelope Valley CCD	\$	77.07	6	\$	85.09	20
Cerritos CCD	\$	70.73	10	\$	100.12	8
Chaffey CCD	\$	74.00	7	\$	98.14	12
Citrus CCD	\$	64.90	16	\$	92.73	14
Coast CCD	\$	65.39	14	\$	88.57	18
Compton CCD	\$	44.79	25	\$	86.33	19
El Camino CCD	\$	89.92	1	\$	97.72	13
Glendale CCD	\$	63.93	18	\$	75.53	24
Kern CCD	\$	60.00	22	\$	110.40	2
Long Beach CCD	\$	59.85	23	\$	102.10	6
Los Angeles CCD	\$	88.03	2	\$	88.70	17
Mt. San Antonio CCD	\$	83.64	4	\$	99.75	9
North Orange CCD	\$	57.30	24	\$	101.19	7
Pasadena Area CCD	\$	65.24	15	\$	106.06	5
Rancho Santiago CCD	\$	66.52	13	\$	107.19	4
Rio Hondo CCD	\$	71.30	9	\$	107.84	3
Riverside CCD	\$	69.44	11	\$	98.37	10
San Bernardino CCD	\$	60.52	21	\$	98.35	11
Santa Barbara CCD	\$	84.09	3	\$	90.10	16
Santa Clarita CCD	\$	67.25	12	\$	91.59	15
Santa Monica CCD	\$	72.41	8	\$	83.23	22
South Orange CCD	\$	64.43	17	\$	117.47	1
Ventura CCD	\$	78.51	5	\$	75.30	25
Victor Valley CCD	\$	62.00	20	\$	79.59	23
West Kern CCD	\$	63.51	19	\$	84.77	21

#### Regional SCCCD Full Time/Adjunct Instructor Salary Comparison MA Step 5

Community College District	MA Step 5 (Or 9th Semester)- Office Hours Factored Out	Rank	FT MA Step 5	Rank
Antelope Valley CCD	\$ 80.55	12	\$ 100.36	21
Cerritos CCD	\$ 84.51	8	\$ 119.62	3
Chaffey CCD	\$ 81.00	11	\$ 106.71	13
Citrus CCD	\$ 67.44	21	\$ 101.45	20
Coast CCD	\$ 84.11	9	\$ 104.17	15
Compton CCD	\$ 49.56	25	\$ 95.52	23
El Camino CCD	\$ 104.64	1	\$ 113.69	8
Glendale CCD	\$ 69.46	20	\$ 108.62	11
Kern CCD	\$ 62.50	23	\$ 121.86	2
Long Beach CCD	\$ 73.47	15	\$ 117.38	4
Los Angeles CCD	\$ 98.60	2	\$ 102.19	19
Mt. San Antonio CCD	\$ 92.51	4	\$ 114.36	6
North Orange CCD	\$ 67.03	22	\$ 109.91	10
Pasadena Area CCD	\$ 77.67	13	\$ 106.06	14
Rancho Santiago CCD	\$ 73.32	16	\$ 113.75	7
Rio Hondo CCD	\$ 85.76	6	\$ 107.19	12
Riverside CCD	\$ 81.83	10	\$ 117.15	5
San Bernardino CCD	\$ 72.00	17	\$ 112.86	9
Santa Barbara CCD	\$ 95.90	3	\$ 102.75	17
Santa Clarita CCD	\$ 69.98	18	\$ 104.07	16
Santa Monica CCD	\$ 91.72	5	\$ 96.05	22
South Orange CCD	\$ 69.58	19	\$ 127.11	1
Ventura CCD	\$ 84.95	7	\$ 90.36	25
Victor Valley CCD	\$ 62.00	24	\$ 93.70	24
West Kern CCD	\$ 74.62	14	\$ 102.41	18

#### Regional SCCCD Full Time/Adjunct Instructor Salary Comparison MA Step 10

Community College District	MA Step 10 or 19th Sem- Office Hours Factored Out	Rank	FT MA Step 10	Rank
Antelope Valley CCD	\$ 87.	45 14	\$ 126.09	19
Cerritos CCD	\$ 87	95 13	\$ 148.86	3
Chaffey CCD	\$ 81	00 17	\$ 130.00	15
Citrus CCD	\$ 74.	11 12	\$ 129.16	16
Coast CCD	\$ 95.	39 8	\$ 130.67	14
Compton CCD	\$ 56	57 22	\$ 109.00	24
El Camino CCD	\$ 108	33 4	\$ 131.19	13
Glendale CCD	\$ 75.	53 20	\$ 136.83	7
Kern CCD	\$ 62	50 25	\$ 147.52	4
Long Beach CCD	\$ 81	29 15	\$ 140.65	6
Los Angeles CCD	\$ 113	35 3	\$ 128.04	17
Mt. San Antonio CCD	\$ 92	51 10	\$ 147.45	5
North Orange CCD	\$ 67.	03 19	\$ 109.91	23
Pasadena Area CCD	\$ 93.	21 7	\$ 106.06	25
Rancho Santiago CCD	\$ 80.	84 18	\$ 113.75	22
Rio Hondo CCD	\$ 107.	84 2	\$ 134.80	9
Riverside CCD	\$ 94.	52 11	\$ 152.54	1
San Bernardino CCD	\$ 64	23 23	\$ 136.78	8
Santa Barbara CCD	\$ 104	76 5	\$ 127.95	18
Santa Clarita CCD	\$ 73.	55 16	\$ 132.98	11
Santa Monica CCD	\$ 149	94 1	\$ 134.04	10
South Orange CCD	\$ 77.	30 6	\$ 152.53	2
Ventura CCD	\$ 91	58 9	\$ 124.25	20
Victor Valley CCD	\$ 64	24	\$ 121.52	21
West Kern CCD	\$ 74	52 21	\$ 132.30	12

#### Regional SCCCD Full Time/Adjunct Instructor Salary Comparison Highest Without PhD

Community College District	MA Highest without PhD- Office Hours Factored	Dut R	Rank	FT Highest Without PhD	Rank
Antelope Valley CCD	\$ 87	.45	12	\$ 163.27	23
Cerritos CCD	\$ 87	.95	11	\$ 187.67	6
Chaffey CCD	\$ 81	.00	15	\$ 174.40	15
Citrus CCD	\$ 77	.19	19	\$ 184.11	9
Coast CCD	\$ 101	.33	7	\$ 186.05	7
Compton CCD	\$ 72	.27	21	\$ 162.09	24
El Camino CCD	\$ 108	.33	4	\$ 166.53	22
Glendale CCD	\$ 78	.73	18	\$ 177.63	12
Kern CCD	\$ 62	.50	25	\$ 178.59	11
Long Beach CCD	\$ 81	.29	13	\$ 167.28	20
Los Angeles CCD	\$ 113	.85	3	\$ 176.63	13
Mt. San Antonio CCD	\$ 95	.77	9	\$ 191.34	4
North Orange CCD	\$ 67	.03	22	\$ 175.45	14
Pasadena Area CCD	\$ 105	.62	6	\$ 173.29	17
Rancho Santiago CCD	\$ 80	.84	16	\$ 187.76	5
Rio Hondo CCD	\$ 137	.19	2	\$ 171.49	19
Riverside CCD	\$ 94	.52	10	\$ 191.86	3
San Bernardino CCD	\$ 64	.08	24	\$ 172.60	18
Santa Barbara CCD	\$ 107	.71	5	\$ 173.51	16
Santa Clarita CCD	\$ 81	.24	14	\$ 197.23	2
Santa Monica CCD	\$ 163	.82	1	\$ 185.52	8
South Orange CCD	\$ 79	.88	17	\$ 219.02	1
Ventura CCD	\$ 98	.17	8	\$ 161.88	25
Victor Valley CCD	\$ 67	.00	23	\$ 166.98	21
West Kern CCD	\$ 74	.62	20	\$ 181.83	10

#### Regional SCCCD Full Time/Adjunct Instructor Salary Comparison Highest With PhD

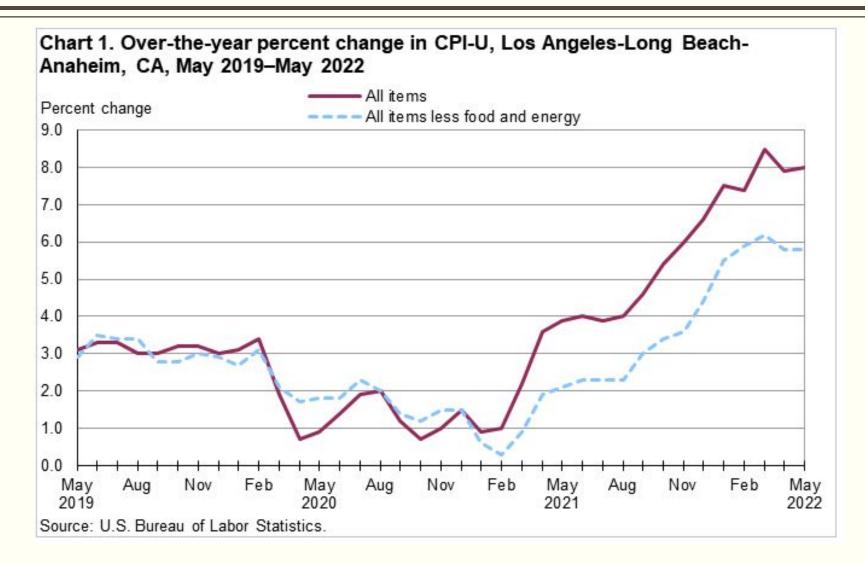
<b>Community College District</b>	Highest with PhD		Rank	FT Highest With PhD	Rank
Antelope Valley CCD	\$	90.45	13	\$ 168.55	23
Cerritos CCD	\$	101.72	9	\$ 192.72	5
Chaffey CCD	\$	81.00	18	\$ 181.58	14
Citrus CCD	\$	90.06	14	\$ 189.70	10
Coast CCD	\$	101.33	10	\$ 190.60	8
Compton CCD	\$	72.27	23	\$ 162.09	25
El Camino CCD	\$	108.33	7	\$ 171.97	21
Glendale CCD	\$	78.73	20	\$ 181.13	16
Kern CCD	\$	62.50	25	\$ 191.09	7
Long Beach CCD	\$	81.29	17	\$ 174.58	20
Los Angeles CCD	\$	132.48	3	\$ 181.96	13
Mt. San Antonio CCD	\$	95.77	11	\$ 196.43	4
North Orange CCD	\$	84.26	16	\$ 181.52	15
Pasadena Area CCD	\$	108.76	6	\$ 182.25	12
Rancho Santiago CCD	\$	80.84	19	\$ 192.39	6
Rio Hondo CCD	\$	141.17	2	\$ 176.46	19
Riverside CCD	\$	94.52	12	\$ 198.24	3
San Bernardino CCD	\$	74.00	22	\$ 178.64	17
Santa Barbara CCD	\$	111.77	4	\$ 177.85	18
Santa Clarita CCD	\$	89.36	15	\$ 201.03	2
Santa Monica CCD	\$	212.94	1	\$ 190.40	9
South Orange CCD	\$	106.51	8	\$ 224.94	1
Ventura CCD	\$	111.20	5	\$ 169.42	22
Victor Valley CCD	\$	67.00	24	\$ 166.98	24
West Kern CCD	\$	74.62	21	\$ 187.63	11
	*Indicates PhD Stiper	nd			

## Rationale

- COC adjuncts earn among the regional lowest salaries while comprising over 75% of faculty
  - Adjuncts at College of the Canyons are systemically undervalued and underpaid by an institution of Higher Education like College of the Canyons

# D. LOS ANGELES COUNTY REGIONAL CPI, 2019-2022

#### 2019-2022 Los Angeles County Consumer Price Index



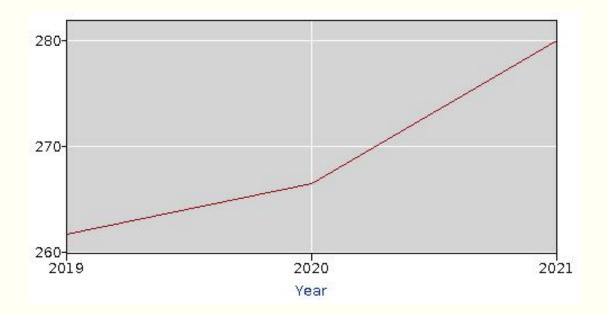
#### 2019-2022 Los Angeles County Consumer Price Index

	20	18	2019		2020		20	21	2022	
Month	1-month	12-month								
January	0.8	3.5	0.7	3.2	0.8	3.1	0.2	0.9	1.1	7.6
February	0.7	3.6	0.1	2.5	0.3	3.4	0.4	1.0	0.3	7.4
March	0.4	3.8	0.6	2.7	0.7	1.9	0.5	2.2	1.5	8.6
April	0.4	4.0	1.0	3.3	-0.3	0.7	1.1	3.6	0.5	7.9
May	0.4	4.1	0.2	3.1	0.4	0.9	0.6	3.9	0.8	8.0
June	-0.2	4.0	0.0	3.3	0.5	1.4	0.6	4.0		
July	0.2	3.9	0.1	3.3	0.6	1.9	0.6	3.9		
August	0.2	3.9	0.0	3.0	0.1	2.0	0.2	4.0		
September	0.5	3.9	0.5	3.0	-0.3	1.2	0.3	4.6		
October	0.5	4.1	0.7	3.2	0.2	0.7	0.9	5.4		
November	-0.3	3.6	-0.3	3.2	0.1	1.0	0.6	6.0		
December	-0.3	3.2	-0.6	3.0	-0.2	1.5	0.4	6.6	-	

#### Table A. Los Angeles-Long Beach-Anaheim, CA, CPI-U 1-month and 12-month percent changes, all items index, not seasonally adjusted

# 2019-2022 Regional CPI for Urban Wage and Clerical Workers (Not Seasonally Adjusted)

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual	HALF1	HALF2
2019	257.040	257.519	258.617	261.149	262.608	262.418	262.401	262.416	263.328	265.185	264.619	263.892	261.766	259.892	263.640
2020	264.573	265.531	265.211	264.167	264.227	265.222	266.881	268.075	268.261	268.679	268.547	268.282	266.471	264.822	268.121
2021	269.125	270.740	272.841	275.807	278.472	281.156	282.738	283.286	283.830	286.200	287.891	289.076	280.097	274.690	285.504
2022	291.597	293.882	298.396	300.350	303.091										



- Regional Annualized 12-month CPI was 1.64 percent for 2020
- Regional Annualized CPI increased by 11.69% from January 2021 to May 2022
- Regional CPI for Wage and Clerical Workers increased by 12.62 % from January 2021 to May 2022
- AFT 6262 compensation has consistently fallen below regional Consumer Price Index indicators, in addition to being near the bottom of regional comparative wages

# E. AFT 6262 2020-2022 SALARY PROPOSAL ANALYSIS

#### AFT 6262 2020-2022 Salary Proposal (Article 10)

- 6% increase in base pay for 2020-2021
- 6% increase in base pay for 2021-2022
  - 0.93% over COLA

#### 2020-2022 Estimated Total Cost Above COLA- \$1,014,614

- All Office Hours be paid at the non-instructional rate (65% of base pay)
  - Currently Adjunct Instructors are paid \$40 per office hour
- The District has offered AFT a 0% increase for 2020-21 and a 5.26% (.19% over COLA) increase for 2021-22. AFT will not accept a 0% increase for 2020-21. The adjunct faculty at SCCCD cannot afford another year where their wages fall further behind their peers. The adjuncts at SCCCD deserve more.

Compensation for Union Officers (Article 4.J of Existing Contract)

### AFT 6262 2020-2022 Salary Proposal (Article 4)

#### Article 4.J

- \$75,000 per year for AFT 2626 union business
  - Currently AFT 6262 receives \$12,000 per year meeting, negotiating, processing grievances, and conducting other AFT business
  - Far less than is paid to the other bargaining units, which represent far fewer employees
    - COCFA, which represents the full-time faculty, receives release time equivalent to 2 FTE salaries for conducting union business
    - CSEA receives twenty-four hours per week of release time for the purpose of conducting union business
- AFT made this proposal to the District on 8/6/2021. The District rejected this proposal, and has not altered this position on this issue since this time.

 Part-Time Faculty Voting Rights in Departmental Meetings (Article 11 of Existing Contract)

### AFT 6262 2020-2022 Contractual Proposal (Article 11)

- Article 11.B.1
  - AFT has requested that at a minimum, adjunct faculty have the right to vote in their departmental meetings
    - Adjunct faculty at SCCCD have very few rights within the departments in which they teach
    - Departments are increasingly attempting to make decisions regarding curriculum
      - Some departments are claiming authority over which textbooks are to be used in the classroom
      - Some departments are creating curriculum requirements that go well beyond the course outline of record
    - AFT firmly believes that these activities are a violation of the adjunct instructors' academic freedom
- AFT made this proposal to the District on 8/16/2021. The District rejected this
  proposal, and has not altered this position on this issue since this time.

### AFT 6262 Fact Finding Summary

- AFT 6262 Salary Proposal affordably seeks to bring adjunct instructor salaries up to parity with other local employee groups
  - 6% increase in 2020-2021, 6% in 2021-2022
  - Payment for office hours at the non-instructional rate
  - Reasonable compensation for AFT 6262 union business
- Adjunct inclusion in Department Academic Governance